



#### Reasons for Reinsurance



■ Security:

Peace of mind from uncertainty loss

(frequency and/or severity)

■ Stability:

Avoid fluctuations in claims costs year to

□ Capacity:

Limited liability companies, hence, limited capacity. Enables the insurer to accept

business beyond their capacity

□ Catastrophe:

Effects of large number of claims from a

single event

■ Macro benefits:

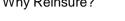
Spreading the risk among many players and

economies

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#### Why Reinsure?



- One very large individual loss can wipe out an insurance/ reinsurance company's net assets
- Several single large losses in any one year can destabilize the financial position of the company such as motor, medical, third party liabilities
- Series of losses arising out of one event, such as natural catastrophes, tsunami, could be a drain on reserves
- One event involving accumulation of a very large number of small individual losses (floods, conflagrations)

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#### Principles for Reinsurance

The FIVE Principles apply to Reinsurance as well

- . Insurable Interest insurer has the legal right to insure again due to the assumed risk/liability under the primary insurance
- Utmost Good Faith Insurer cannot withhold information and must act in good faith with the reinsurer
- Proximate Cause if it is not excluded, it is reimbursed by the
- Indemnity including Subrogation and Contribution indemnify the loss; no loss no profit; reinsurer too is entitled
- Arbitration efficient way in settling disputes



#### Retrocession

Retrocession is a risk transfer from one reinsurance company to another insurance or reinsurance (usually) company

Retrocession: The transfer of all or part of a reinsurance risk from one reinsurer to another

Retrocessionnaire: The reinsurer that contractually assumes all or part of a reinsurance risk from another reinsurer. The transfer is known as retrocession

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# Alternatives for Reinsurance

- > Limit acceptance to an amount comfortable to the company based on risk appetite
- Increase Share capital
- Be selective in acceptance
- Participate in coinsurance
- Decline risk



Reinsurance Working Primary Part of the risk Reinsurer Original Risk is Insured passed to Insurer is passed to Original Retains Accepts Insurance Reinsurance Risk Rs. 2 m Rs. 8 m Rs. 10 m Cedes Claim recovery Rs. 8 m Claim Source: Reinsurance for Beginners 3rd Edition – R Philippe Bellerose FCII 12/73





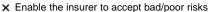
#### Elements of Reinsurance



- Distinct and separate contract from the original Insurance
- Do not provide wider cover than the originally insured
   as per the original policy or as per subsequent
   amendments to the insurance policy through renewal
   or endorsement
- # Must cover the same risk as the original insurance
- Both Insurance and Reinsurance contract must exist at the same time



#### Reinsurance DOES NOT DO



- X Protect the insurer against the consequences of inadequate primary rates or conditions
- x Enable the insurer to keep the good risks and divest itself or reinsure of the unacceptable risks
- × Accept a risk it would not otherwise accept
- x Be lethargic in underwriting practices
- x Be 'Flexible' in paying claims



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#### Coinsurance



- Coinsurance is where two or more insurers share the risk in agreed proportions. They are in direct contractual relationship with the Insured as 'Coinsurers' of the risk.
- cs Coinsurance is NOT Reinsurance.
- G Coinsurance is done when;
  - Total sum insured is too large to be accepted by one insurer or has no capacity to accept the full risk or has a limitation on the reinsurance arrangements
  - Insured or broker wishes to involve several insurers than placing with one insurer (security or commercial reasons)

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#### Procedures for Coinsuring risks

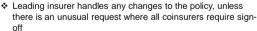
- Usually a broker gets involved
- \* Each insurer signs up for a particular share of the risk
- The Policy will depict the names of the insurers along with their shares and the policy is subject to a 'Coinsurance Clause'
- A collective single policy is issued by the Leading Insurer of the panel of insurers
- Leading insurer means the insurer who usually accepts the largest share of the risk
- The Leader is responsible for
  - All negotiations with the Insured or broker
  - Arranging surveys
  - Calculating and collecting premium
  - Issuing policies and endorsements

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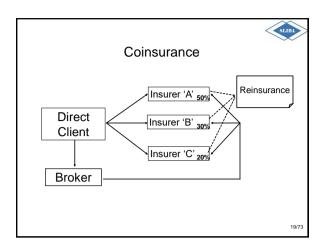


### Procedures for Coinsuring risks

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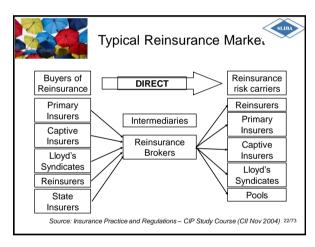


- Coinsurers usually pay 5% of their share of the premium to the leader to cover Lead Insurer's expenses (not in Sri Lanka)
- Other participating insurers in the panel should check the premiums and policy terms whether they are in line with their acceptance
- Each insurer is responsible and liable for its own share and not for others, even if one of the insurers in the panels becomes
- . Each insurer can decide on liability independently.











#### **Buyers of Reinsurance**



- Primary Insurers: the insurer who accepts business from the public
- Captive Insurers Companies: insurance company set-up to cover the risks of the parent company
- Lloyd's Syndicates: similar to a primary insurer seeking to spread the risk
- Reinsurers: Reinsurance companies in turn buying reinsurance
- State Insurance Corporations: State insurance corporations and Government Catastrophe insurance Pools

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#### Intermediaries: Reinsurance Brokers



- ✓ The party that brings the buyer of reinsurance to enter into a contract with the reinsurance risk carriers
- ✓ They have specialist knowledge of the reinsurance risk carriers and markets (Lead Markets and Follow Markets)
- ✓ To operate, the broker must have two markets; one to acquire the business and the other to place the business

The reinsurance brokers offer following services:

- Advice the client on their reinsurance needs; more of a consultant and seek to place 100% of the order given
- ✓ Pay premiums to the reinsurers as soon as collected
- ✓ Current accounting position with its reinsurers
- ✓ Inform client's large losses to reinsurers
- Collect claims from various reinsurers and remit to the client promptly
- Advise on preparation of wordings for the reinsurance agreement and reinsurance documentation
- ✓ Selection of lead reinsurers and market information
   ✓ Technical advice and training facilities



#### Reinsurance Brokers

The reinsurance broker also provide the following:

- © Security of reinsurers
- © Stability and continuity of reinsurers
- © Selection of leading reinsurers
- © Reinsurance programming
- © Technical advice
- Arrange reciprocity
- © Reinsurance documentation
- Market information
- Training facilities



#### Carriers (Sellers) of Reinsurance



- GIC Re, Toa Re, SCOR, China Re, Korean Re ▲ Primary Insurers: also transact reinsurance
- ▲ Captive Insurance Companies: can accept reinsurance on a small scale. Reinsurance of other captives

international companies such as Munich Re, Swiss Re,

- ▲ Pools: Pool are established to write very large risks. Made up of organisations with same risk issues
- ▲ Lloyd's Syndicates: a large portion of the business written are reinsurance

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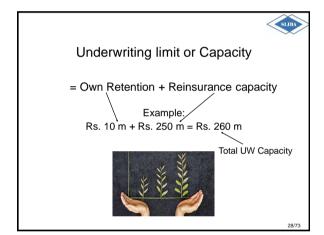


#### Retention

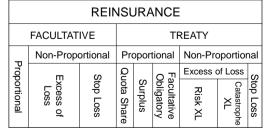


- It is the amount of the risk which the insurer is willing "to pay out of its own pocket" in the event of a claim. It is the limit of liability, which the insurer retains for its own net account after reinsurance ceded
- It is the most important factor in planning the development of any underwriting portfolio
- The retention could be either a monetary amount or a percentage share The retention may apply to a single risk, or to a series of risks, or to a
- single loss or a series of losses The higher the loss probability, the lower the ceding company's retention
- Retentions are usually fixed for each class of business (Fire, Motor, Marine) with further sub-divisions (marine hull & cargo)
- Following <u>factors</u> influence the retention:
  - Assets, capital and free reserves, solvency
  - · Size of the portfolio, premium income & profitability
  - Experience, appetite and loss experience
    Type and spread of risk

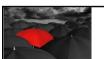
  - Types and forms of reinsurance
  - · Management philosophy



## Forms and Types of Reinsurance



Source: Reinsurance for Beginners 3rd Edition - R Philippe Bellerose FCII



not justify a treaty

#### Use of Facultative Reinsurance



- # Where the insurer requires cover beyond the automatic
- # Where the risk is excluded under the insurer's treaty
- # Where the insurer does not want to cede to the treaty
- # To reduce the exposure due to accumulation of risks
- # Where the original risk is hazardous
- $\frac{1}{1\Gamma}$  To seek expertise and experience of the reinsurer
- # Due to commercial, financial, strategic and reciprocal reasons
- # To obtain capacity when the insurer's volume of business does



#### Features of Facultative Reinsurance

- Facultative reinsurance is the oldest form of reinsurance
- Facultative means 'optional'; both parties have no obligation to enter into a contract
- > Each risk is offered individually and the reinsurer can decide whether to accept or decline.
- Reinsurer could also decide on the terms of cover or offer alternate terms
- Facultative reinsurance or Fac applies to single insurance contract

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# Advantages of

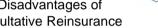


- \* Reinsurers can negotiate individually the terms of cover
- In terms of capacity, it increases insurer's competitive edge
- Mainly used to reinsure special risks either which are outside the scope of automatic facilities or for protection of the treaty
- To reinsure amounts in excess of existing treaty facilities
- To reduce the exposure due to accumulation of risks
- \* Insurer might benefit from the specific knowledge of the reinsurer

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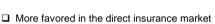


#### Disadvantages of Facultative Reinsurance



- \* It Involves great deal of clerical time, effort, costs and other administrative work
- Cannot rely on successful full or part placement
- Requires full disclosure of the information relating to the risk
- Cannot give immediate cover until the full placement is complete
- \* Commission rates are much lower than on treaty
- Cannot make any changes to the original insurance contract without the sanction of the facultative reinsurer
- May compel the insurer to change the terms of cover and/or premium





- Automatic facility offered by a large direct insurance or reinsurance broker
- Line slip could be provided by 2 3 leading
- ☐ Broker Binders underwriting authority delegated to the broker



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Treaty Reinsurance arrangements

#### Proportional **Treaties**

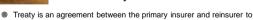
- Primary insurer decides the portion to accept and agrees to cede the balance (share of the risk)
- Premiums and losses are shared in the same proportion

#### Non-proportional Treaties

- Are based on the size of the loss rather than the sums insured
- Reinsurer agrees to pay an amount over and above a certain amount (in excess of) the primary insurer agrees to pay



#### Features of Treaty Reinsurance



- accept all risks within certain parameters Treaty reinsurance applies to all contracts in a portfolio
- No individual offer and acceptance
- The reinsurer cannot refuse to accept and primary insurer cannot select risks and offer; i.e. obliged to cede and obliged to accept - automatically bound in advance
- The primary insurer has automatic reinsurance facility
- The reinsured receives a ceding commissions on proportional treaties
- Agreement is for a particular period of time (usually for 12 months)
- Treaty as a contract document has terms, conditions and exclusions which the insurer has to comply
- Terms are negotiated at each renewal
- Non-proportional treaties have 'Reinstatement' which replenishes the exhausted limits



#### Advantages of Treaty Reinsurance

- As there is no individual offer and acceptance, its less administrative procedures
- Treaty commissions to defray business acquisition costs and additional profit commissions if the business is profitable on proportional treaties
- Simplified accounting procedure by way of quarterly accounts (bordereaux)
- As treaties deal with large number of homogeneous risks, computer technology can be easily used

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#### Disadvantages of Treaty Reinsurance



- Both parties are tied into the contract and cannot be cancelled prior to the expiry of the period (usually one year). Cancellation affects the reputation of the ceding company
- Terms once negotiated cannot be changed during the period; only at renewal
- Too much premium can be lost to the reinsurer on good risks (quota share)
- Blind treaties: unlimited exposure to the Treaty Reinsurers
- The results of the primary insurer and the Treaty Reinsurer

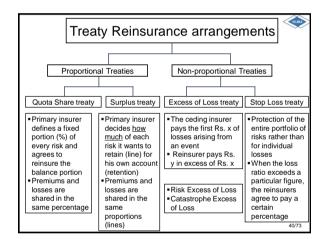
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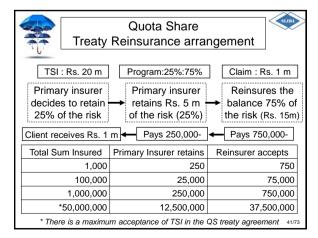


#### 3rd Session

> Proportional and Non-Proportional Treaty Arrangements Reinsurance Terminology

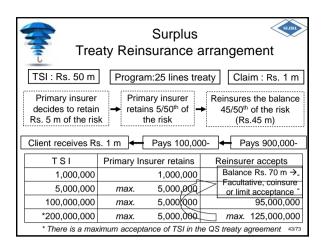
Ruanthi Gooneratne FCII Chartered Insurer Chief Operating Officer - Reinsurance & Capital Solutions ADZ Insurance Brokers (Pvt) Limited







- The sizes of the risk are not homogeneous

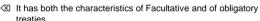




- - ★ The 2<sup>nd</sup> or 3<sup>rd</sup> Surplus treaties will receive lower commissions



#### Facultative Obligatory Treatv



- It is an agreement where the ceding company has the option to cede (not bound as for treaty risks) and the reinsurer is bound to accept (no option to decline as for facultative arrangement)
- ☑ It normally comes after a surplus treaty and gives automatic reinsurance facilities to the ceding company when the capacity under the treaty has been exhausted
- It acts as a further surplus treaty except that there is no compulsion to cede
- Usually ceded when other more beneficial arrangements cannot be found

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#### **Facultative Obligatory** Treaty



- Advantages to the INSURER:

  - Automatic facility for risks of specific nature or irregular patterns
- □ Disadvantages to the REINSURER:
  - ☑ No control can be exercised over the business ceded
  - oximes No flow of business can be guaranteed as under a quota share or surplus
  - There is a danger of anti-selection by the ceding company
- allows to have a slightly better spread of risks than the facultative method

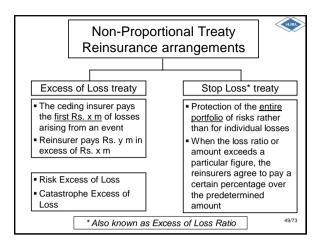


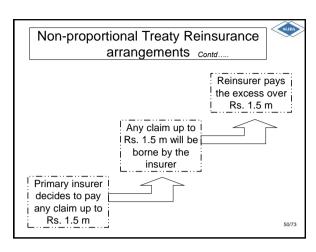
- ★ Pools are established to cover risks where the local market is not receptive to provide insurance protection
- ★ The members contribute all or part of the premiums
- ★ Examples of Pooling arrangements: Government Riot & Strike and Terrorism Fund, Earthquake Pool, War Pool, Nat Cat Pool
- The members share the claims in the same proportion as premiums or on an agreed basis
- Profit, losses and expenses are shared among members
- \*Advantages are:
  - Allows the members to transfer risks which otherwise were not insurable
- ★ Reduce reinsurance premium outgo from the country
- ⋆Disadvantages are:
- Accumulation of risks of a similar nature (XOL protection)
- Inadequate resources to handle a single event

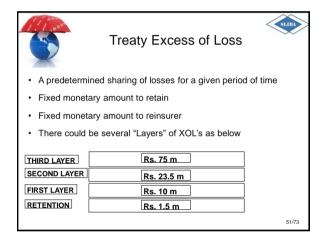


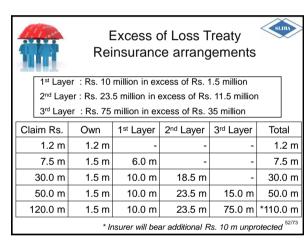
#### Introduction to Non-Proportional Reinsurance

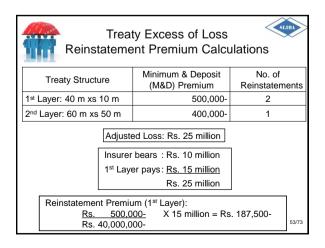
- Do not share the premium in the same proportion
- Do not share the losses in the same proportion
- Accepts liability for losses in excess of an agreed amount
- Agreed amount is known as the 'Deductible', 'Priority' or 'Retention'
- Priority is single risk (Risk XL) or accumulation of losses per event (CAT XL)
- Predetermined number of total losses
- When the loss cover is exhausted, need for reinstatement and reinstatement could be free or at an additional premium

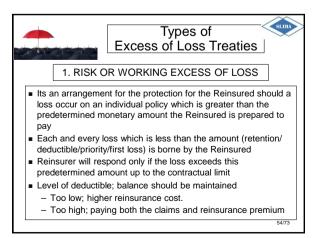


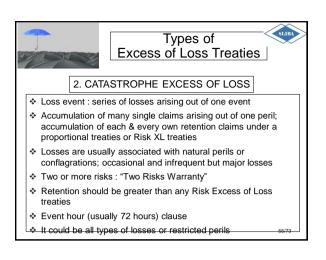


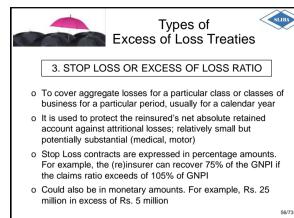


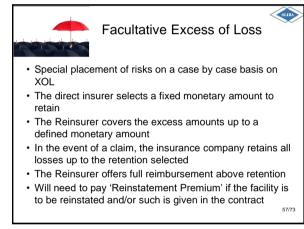


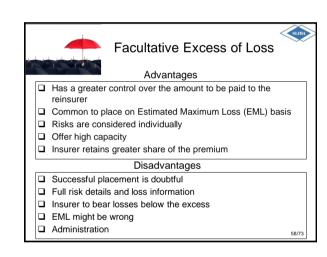


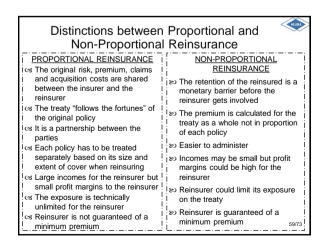


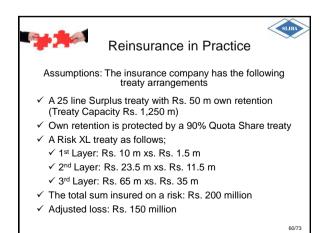




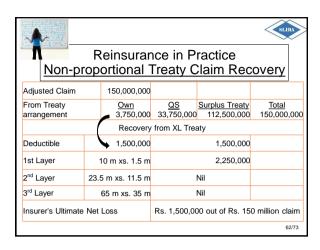


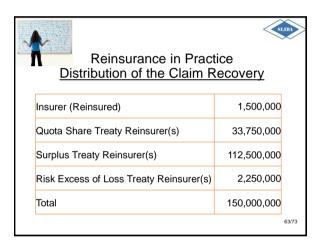








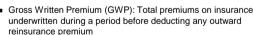








#### Insurance and Reinsurance Terminology



- Gross Net Written Premium Income (GNWPI): Written premium net of outward reinsurance premium deductions but includes commissions and expenses
- Earned Premium: Actual gross premium earned for the period
- Gross Net Earned Premium: Gross earned premium less outward reinsurance premium deductions but includes commissions and expenses
- Unearned Premium Reserve: The portion of the premium representing unexpired portion of the policies
- Minimum Premium: The least premium charged by the reinsurer, usually in Excess of Loss reinsurance contracts



#### Insurance and Reinsurance Terminology



- Deposit Premium: The amount of premium demanded by the reinsurer as an 'instalment' which will be adjusted at later date (Minimum & Deposit Premium - M&D)
- Flat Premium: An amount charged by the reinsurer based on claims experience, expenses and profit
- Pure Premium: That part of the premium sufficient to pay losses and loss adjustment expenses but not other expenses
- 'The Burning Cost': The rate at which the original insurer's premiums are consumed by the claims which is loaded by a factor to allow for expenses and an element of profit
- Adjustable Rate: A percentage rate applied to a cedant's sums insured or premium income which is used to determine the final premium payable
- Aggregate Deductible: A loss limit which is retained by the



#### Insurance and Reinsurance Terminology



- Aggregate Limit: The maximum sum of recoveries payable under a reinsurance agreement.
- Attachment Basis: A provision that determines whether, and in what manner, a reinsurance agreement covers a specific loss.
- Broker of Record: The appointed broker for a contractual reinsurance agreement.
- Broker Market: When business is written through reinsurance brokers
- Capacity: The maximum Rs. amount of exposure that an insurer or reinsurer can underwrite. Capacity may be used when referring to a single risk, a program, a line of business or an entire book of business
- Catastrophe: High severity events such as hurricanes, earthquakes and other disasters, involving multiple insureds and/or locations



#### Insurance and Reinsurance Terminology



- Cedant: An insurance company which contractually transfers (cedes) a portion of risk to a reinsurer. The term can also refer to a reinsurer which transfers (cedes) a portion of its portfolio to a Retrocessionnaire
- Ceding Commission: The costs incurred by the cedant in negotiating an insurance contract including overhead expenses and a share of expected profits. Expressed as a percentage of the gross reinsurance premium.
- Combined Ratio: The sum of the loss ratio and the expense ratio. A combined ratio below 100% is representative of a profitable underwriting portfolio.
- Commutation: The conclusion of all obligations between the parties to a reinsurance agreement, often completed with a lump sum cash settlement.



#### Insurance and Reinsurance Terminology



- Cover Note: The document or receipt issued by the intermediary to the cedant confirming terms and conditions and the percentage share placed with each reinsurer.
- Direct Market: When reinsurance business is written directly by a reinsurer, rather than through a third party or broker.
- Estimated Maximum Loss (EML): An insurer's assessment of the worst possible loss scenario
- Event / Occurrence: A natural or man-made disaster which gives rise to a large loss.
- Follow the Fortunes: A condition in a reinsurance contract where it is agreed that the reinsurer is bound to the same experience as the cedant in terms of the risks covered
- First Loss: The first part of a loss retained by the reinsured.
- Franchise: A term used to describe the amount that triggers a



#### Insurance and Reinsurance Terminology



- Gross Line: The maximum limit an insurer or reinsurer is willing to accept before ceding portions of their exposures to a reinsurer or Retrocessionnaire.
- Ground Up Loss: The total measure of an insurance loss, including deductibles and before any retention or reinsurance is applied
- Hard Market: A fluctuation in the insurance/ reinsurance market characterized by an increase in the pricing level.
- IBNR (Incurred But Not Reported): Insured losses that have occurred but have not been reported, and that are accounted for by an estimated reserve
- Layer: A term refers to a segment of a reinsurance cover.
- Lead Reinsurer: The reinsurer who first signs the slip after negotiating the terms, conditions and premium; reinsurers who subsequently sign on to the slip under those terms are considered "following reinsurers".



#### Insurance and Reinsurance Terminology



- Program: A series of, usually consecutive, reinsurance layers.
- Profit Commission: A profit allowance payable to a reinsured from the reinsurer. This is a pre-determined percentage agreed by both parties and payable when the contract period is closed and the results are finalized
- Rate on Line: Reinsurance premium divided by indemnity.
- Reinstatement Premium: An additional reinsurance premium paid to restore (reinstate) the portion of limit used after a loss.
- Reserves: An estimated amount put aside in the insurer's or reinsurer's accounts for claims that have not been paid
- Retrocession: The transfer of all or part of a reinsurance risk from one reinsurer to another (retrocessionnaire).
- Retrocessionnaire: A reinsurer that contractually assumes all or part of a reinsurance risk from another reinsurer. The transfer is known as retrocession



#### Insurance and Reinsurance Terminology



- Soft Market: A fluctuation in the insurance/reinsurance market, characterized by increased competition in which prices are depressed, and is usually attributed to excess capacity.
- Slip: A binding contract authorizing the acceptance of risk, often including more than one reinsurer.
- Special Acceptance: A risk which, due to underwriting class or limit, would not otherwise be covered but is attached to the reinsurance agreement by specific written agreement between the cedant and the reinsurer
- Ultimate Net Loss (UNL): The total payments resulting from a claim, including loss adjustment expenses to which the retention and the reinsurance limits apply.